



# Mitigating Early Student Loss Through Internal and External Collaborations

David Mahan, Dillon Lu, Sayeeda Jamilah

TAIR 2025 Conference

February 26, 2025





# DALLAS COLLEGE PROFILE

## Academic Year 2023-2024

Fall 2023, Spring 2024, Summer 2024



103,253

Credit Students

28,283

Continuing Education Students

127,865

Total Unduplicated Students

Total removes 3,671 students who enrolled in CR and CE courses and are counted twice

77%

Part-Time Students

28%

Adult Learners

59%

Women

29,941

HIGH SCHOOL STUDENTS: PTECH, ECHS and DUAL CREDIT

17,233

TRANSFER-IN / TRANSIENT STUDENTS

4,978

STUDENTS WITH PROMISE SCHOLARSHIPS



7,902

Associate Degrees Awarded

151

Bachelor's Degrees Awarded



7,432

Workforce Credentials Awarded

Credential counts as of Sept 19, 2024

### GENERATIONS-CREDIT STUDENTS

72%

74,841  
Gen Z/Zoomers

21%

21,339  
Gen Y/Millennials

6%

5,851  
Gen X

1%

1,072  
Baby Boomers

.15%

150  
Mature/Silent

### DEMOGRAPHICS-CREDIT STUDENTS

46%

47,423  
Hispanic

20%

20,641  
Black/African American

16%

16,769  
White

9%

9,471  
Asian

5%

5,015  
Unknown/Not Reported

2%

2,025  
International

1%

1,540  
Multiple Races

.34%

347  
Native American/  
Alaskan

.02%

22  
Native Hawaiian/  
Pacific Islander

At Dallas College, our programs are organized into seven Schools of Instruction, each offering diverse programs, including both credit and non-credit programs.

School of  
**BUSINESS,  
HOSPITALITY AND  
GLOBAL TRADE**

School of  
**CREATIVE ARTS,  
ENTERTAINMENT  
AND DESIGN**

School of  
**EDUCATION**

School of  
**ENGINEERING,  
TECHNOLOGY,  
MATHEMATICS  
AND SCIENCES**

School of  
**HEALTH  
SCIENCES**

School of  
**LAW AND  
PUBLIC SERVICE**

School of  
**MANUFACTURING  
AND INDUSTRIAL  
TECHNOLOGY**

**RECRUIT FROM OUR TOP ENROLLED PROGRAMS AND MORE**

**BUSINESS**

Brookhaven  
Cedar Valley  
Eastfield  
El Centro  
Mountain View  
North Lake  
Richland

**TEACHING**

Brookhaven  
Cedar Valley  
Eastfield  
El Centro  
Mountain View  
North Lake  
Richland

**COMPUTER  
SCIENCE**

Brookhaven  
Cedar Valley  
Eastfield  
El Centro  
Mountain View  
North Lake  
Richland

**EARLY  
CHILDHOOD  
EDUCATION  
(BACHELOR'S PROGRAM)**

Brookhaven  
Eastfield

**NURSING**

Brookhaven  
El Centro  
Mountain View  
North Lake



**7 MAIN DALLAS COLLEGE CAMPUSES**



**18**

ISD/Charter Partners

**43**

P-TECH Partners

**150**

Dual Credit Partnerships

**140**

Homeschool Partners

**20 EARLY COLLEGE  
HIGH SCHOOL  
PARTNERS**

**4**

On-Campus High Schools

# The Research Institute at Dallas College

## Mission

- **Produce** actionable research that informs and supports the postsecondary education needs of the Dallas College community
- **Inform** student-centered decision-making, internally and externally
- **Identify** student barriers to postsecondary success and strive for equitable opportunities and outcomes for all students
- **Collaborate** across the education-to-workforce pipeline to help Dallas College positively impact the Metroplex and to help North Texas reach state attainment goals

## Research Agenda Highlights

Impact of Dallas College Dual Credit

(8-Year Longitudinal Outcomes of DFW High School Grads)

Return on Investment & Economic Mobility (with Harvard SDP)

Alumni Survey Pilot (with Strada)

Impact of Student Debt; Debt-to-Earnings

Student Melt & Retention Modeling (with RAND)

Adult Learners

Golden Data Set

Hispanic Student Profile Analysis

Data Literacy Across the Institution

Intergenerational Mobility

## Our Team



Executive Director

Data Science Analysts

Economic Analyst

Survey Research Analyst

Data Visualization Specialist

Technical Writer

## Key Partnerships



Division of Student Success

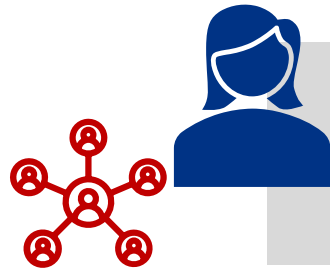
Strategic Research & Analytics

Labor Market Intelligence Center





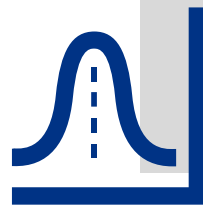
# Presentation Outline



Characteristics of early student loss at Dallas College



Collaborating with RAND & Graduation Alliance – understanding factors leading to withdrawal/reengaging with leavers



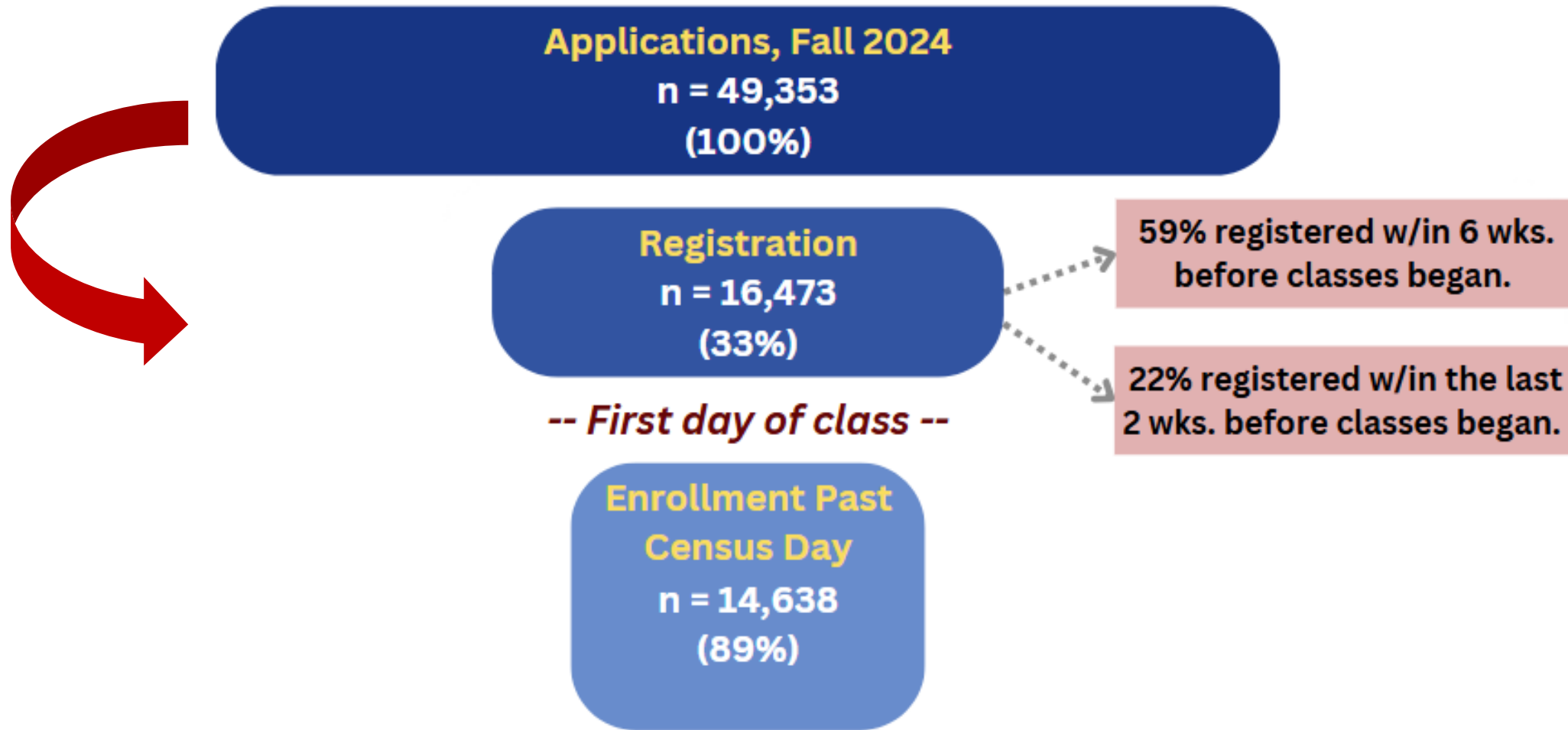
RI predictive modeling to address challenge – tracking students from application to enrollment



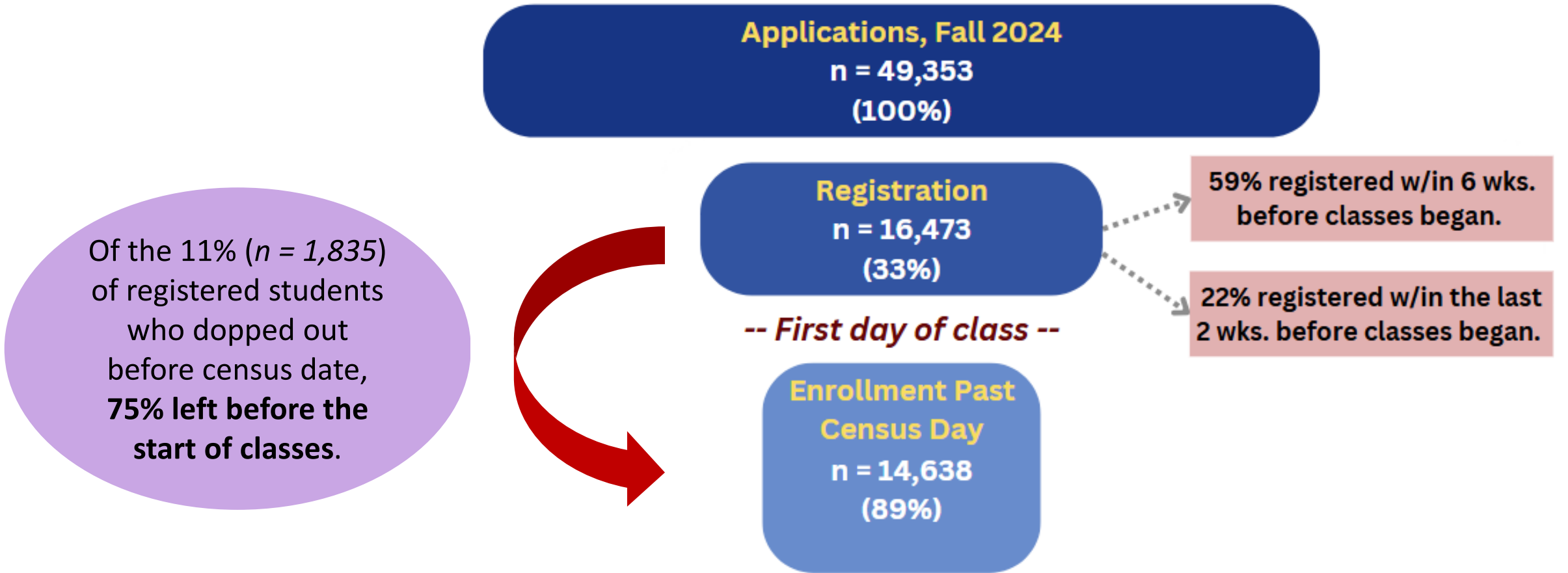
Discussion/Q&A – application of research





# Only 33% of Dallas College applicants register for classes.



# Nearly 90% of Dallas College's registered students persist past census day.



# Mitigating Student Loss

- **Collecting student voices** to inform strategies
  - Continue exploring barriers to student enrollment past census date and systematize data collection (multi-phase)
- **Quantitative modeling/SIS data analysis** to identify registration requirements students do not meet and likelihood of enrollment
- **Implementing continuous feedback from students** to improve programs and services
  - Incorporating “lost” student feedback to improve New Student Orientation and First-Year Experience (QEP)





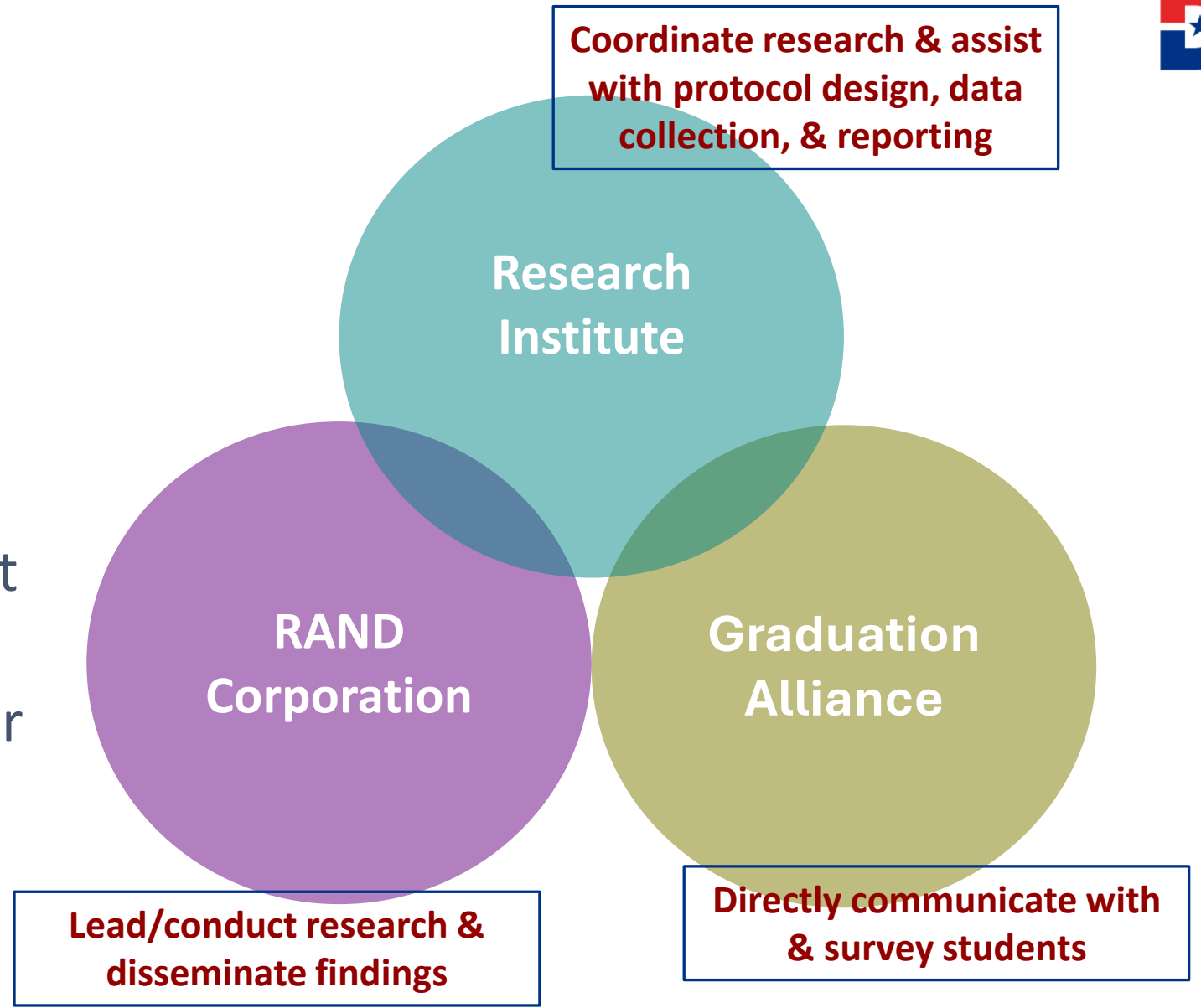


# **Working with External Research and Student Reengagement Partners**





- Leveraging student retention research expertise of RAND Corporation to holistically examine factors for pre-census student loss
- Collaborating with enrollment optimization firm to expand withdrawal inquiry with larger population of pre-census students & connect them to College support staff



# Mixed Methods Student Loss Study & Reengagement Campaign Provide Insights on Student Withdrawal Before Census Date



Identify **individual/personal** and **institutional/structural** barriers during registration and enrollment

RAND & RI



Student Interviews  
Faculty/Staff/Leadership Focus Groups

Investigate **details of specific barriers** faced by pre-census students

RI & Graduation Alliance



Branching Inquiry Survey

**Re-invite students** to Dallas College and connect them to appropriate staff

Graduation Alliance & RI

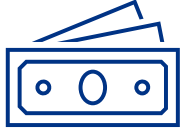





Outreach Campaign (Phone, Email, Text)



# Barriers Driving Student Loss – RAND Study



- **Financial Aid** process not completed 
- **Program of study** not selected in application --> Financial Aid not approved
- **Transactional** interactions with success coaches 
- Unawareness of the **educational value** of Dallas College 
- **Basic needs** of incoming students not identified
- **Information technology systems** not integrated across College divisions 





# Student Loss Survey – Fall '24 & Spring '25



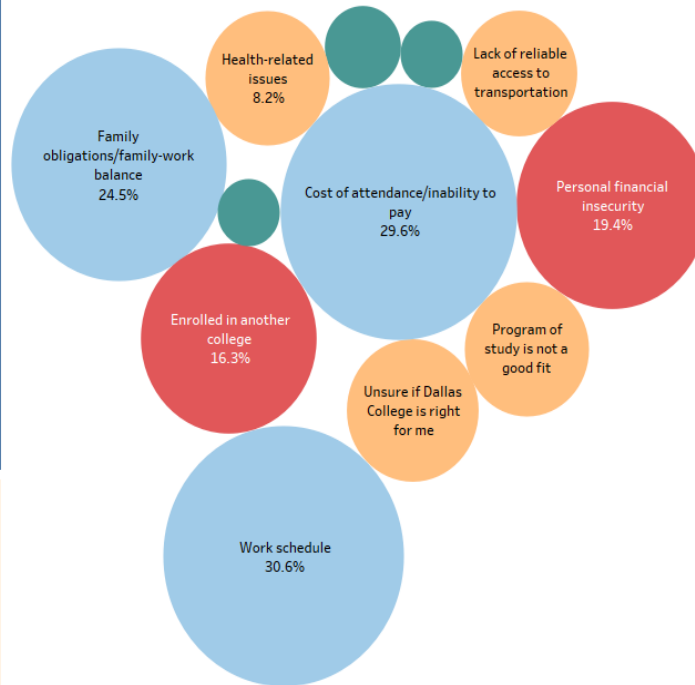
## Pre-Census Student Survey, Fall 2024

In Fall 2024, the Research Institute collaborated with Graduation Alliance to administer a survey that identified the main factors or barriers in relation to financial aid status, academic advising, and basic needs that lead students, who applied and registered for the Fall '24 semester, to withdraw before the September 9th census date. This dashboard shows the responses of the 224 students who completed or partially completed the survey. Many of the questions can be disaggregated by reasons for withdrawal as indicated by the participants and by their intent to reenroll. Questions about the report and survey can be directed to S.Jamilah@DallasCollege.edu.

Data set last updated: Jan. 22, 2025

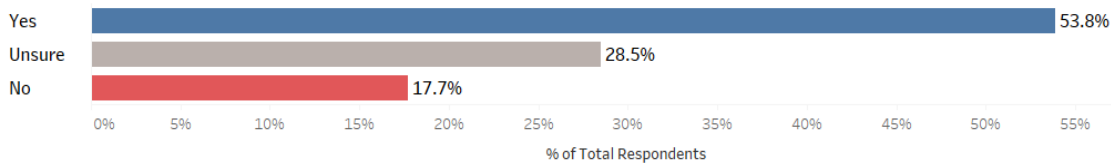
- Challenges with instructors/professors
- Cost of attendance/inability to pay
- Enrolled in another college
- Family obligations/family-work balance
- Health-related issues
- Lack of childcare
- Lack of English fluency/language barrier
- Lack of reliable access to transportation
- Personal financial insecurity
- Program of study is not a good fit
- Unsure if Dallas College is right for me
- Work schedule

Why did students leave? (All that apply selected)



- Cost of attendance, work commitments, and family-work balance greatest factors for withdrawal
- 46% of students will not return or are unsure of return
- Those who selected POS or discussed POS with success coach more likely to reenroll

### Will they return?



Reason for Withdrawal

(All) [dropdown arrow]





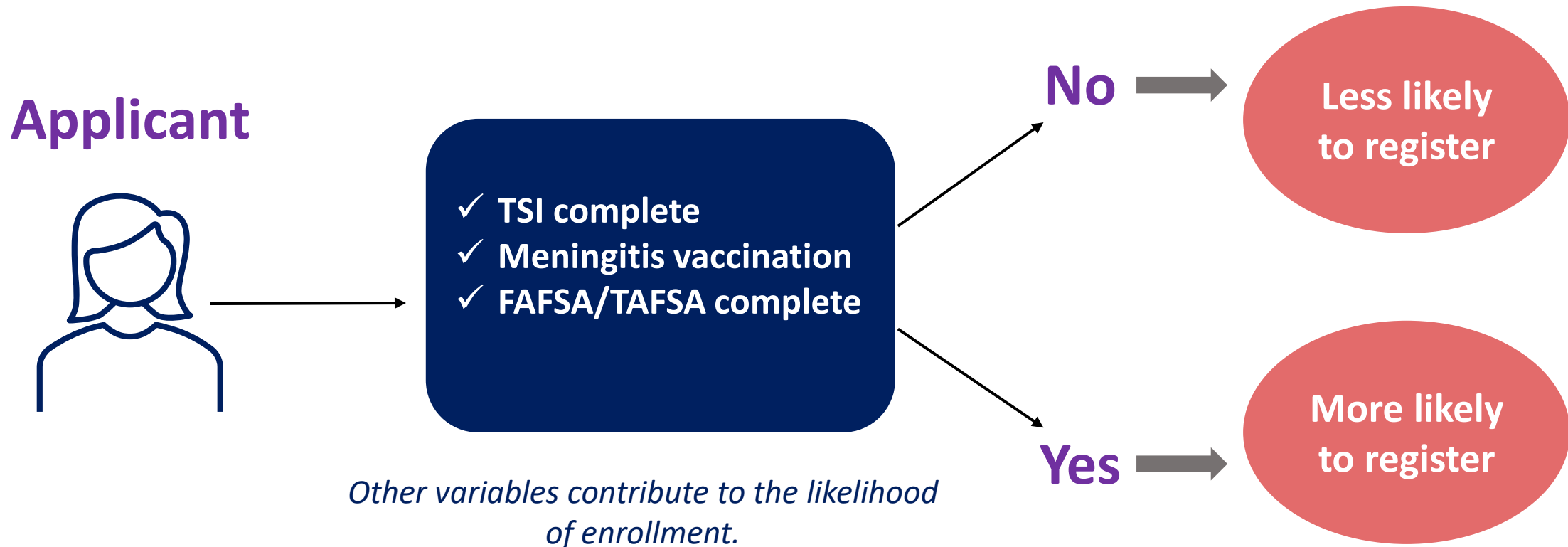
# **Informing Enrollment & Admissions Strategy Through Predictive Model**



# Applicants most likely to register and stay enrolled are targeted.



- Probability scores for each prospective student uploaded into Salesforce to **inform Admissions team and support units**





# Admission Model Predicts Applicant's Likelihood of Enrollment

- **Reducing enrollment barriers** through targeted outreach to students who are not registration-ready and/or to those who are near registration-ready
- Provide **valuable insights to the admission office** to identify potential students likely to enroll at Dallas College. This will allow us to **provide tailored support and targeted communication**, enhancing the overall student experience from the start.
- Assist success coaches **identify and support students with high enrollment probabilities**, enabling them to prioritize their workload and support students more efficiently.







# Admission Model Overview

## Data Structure

- ApplyTX and ApplyOnline applications from internal database
- About 290K applications from 2021, 2022, 2023 and 2024 calendar years
- About 180K applications for FTIC students (Excluding Dual Credit)



Training Data

FALL Model (2025FA model)

SPRING Model (Current model)

2021FA

2022FA

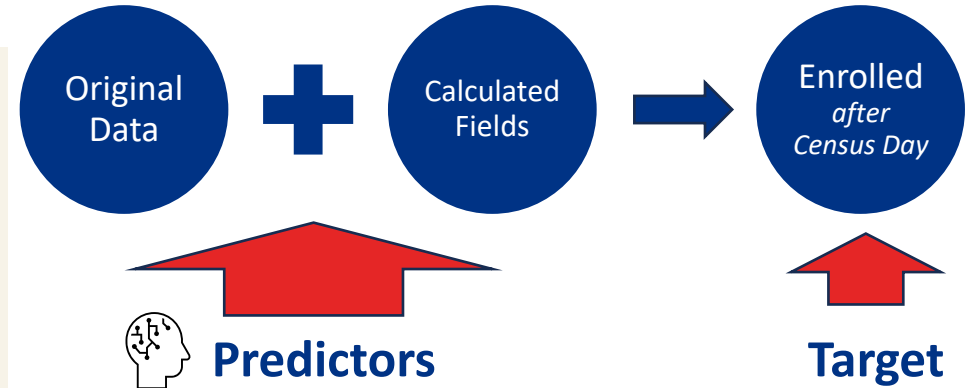
2023FA

2024FA

2022SP

2023SP

2024SP

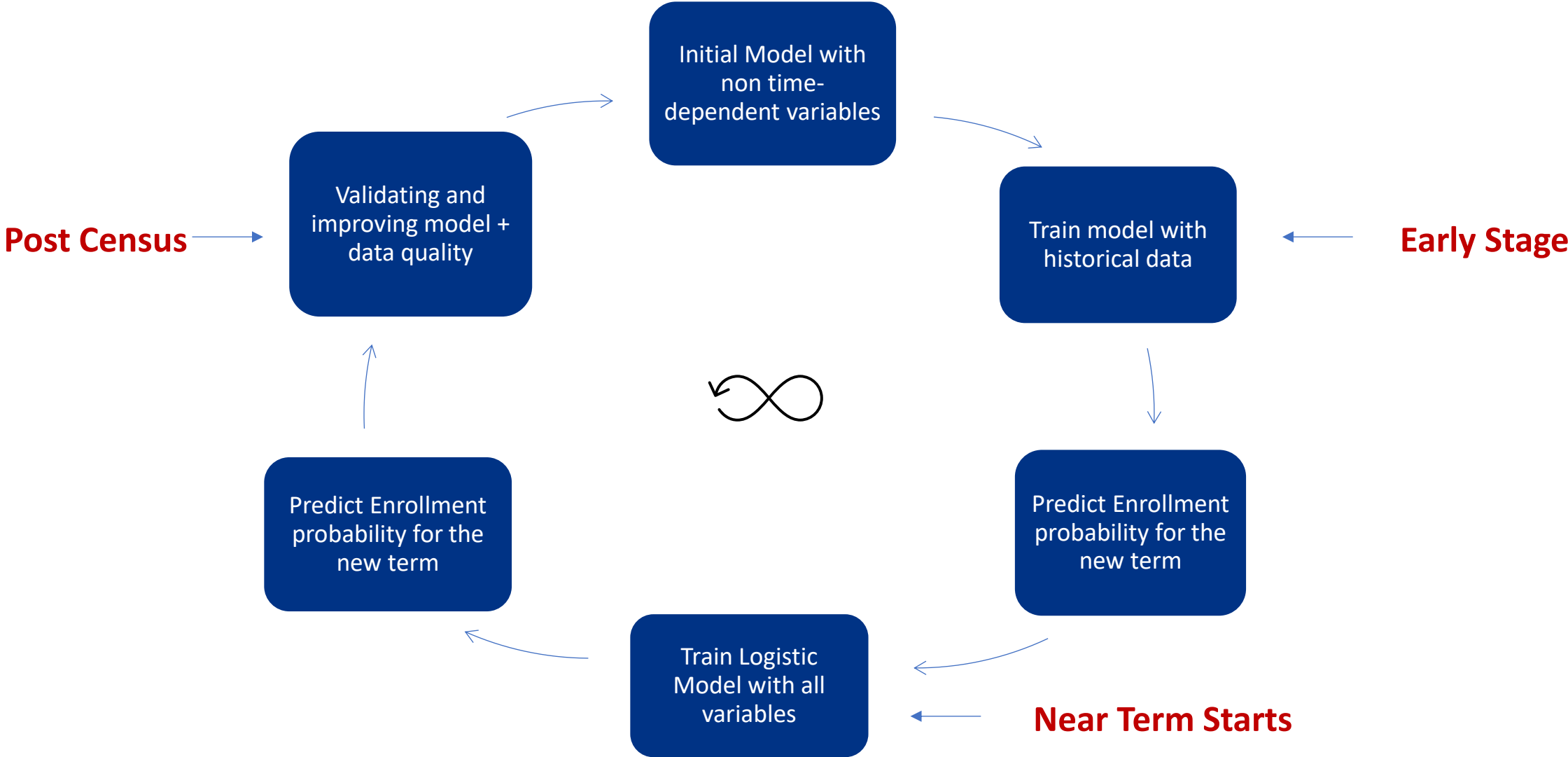


- TSI Score for MATH, READING and WRITING
- TSI Exemption
- Meningitis Met
- Promise
- Registration/Transcript Restrictions
- # of Days from Application to Full Term Starts
- Prior Dual Credit/SCH/CE/Financial Aid
- HS info
- Academic Program
- First Generation
- Location (County)
- Total number of submitted applications

*\*No Demographic info in the model*



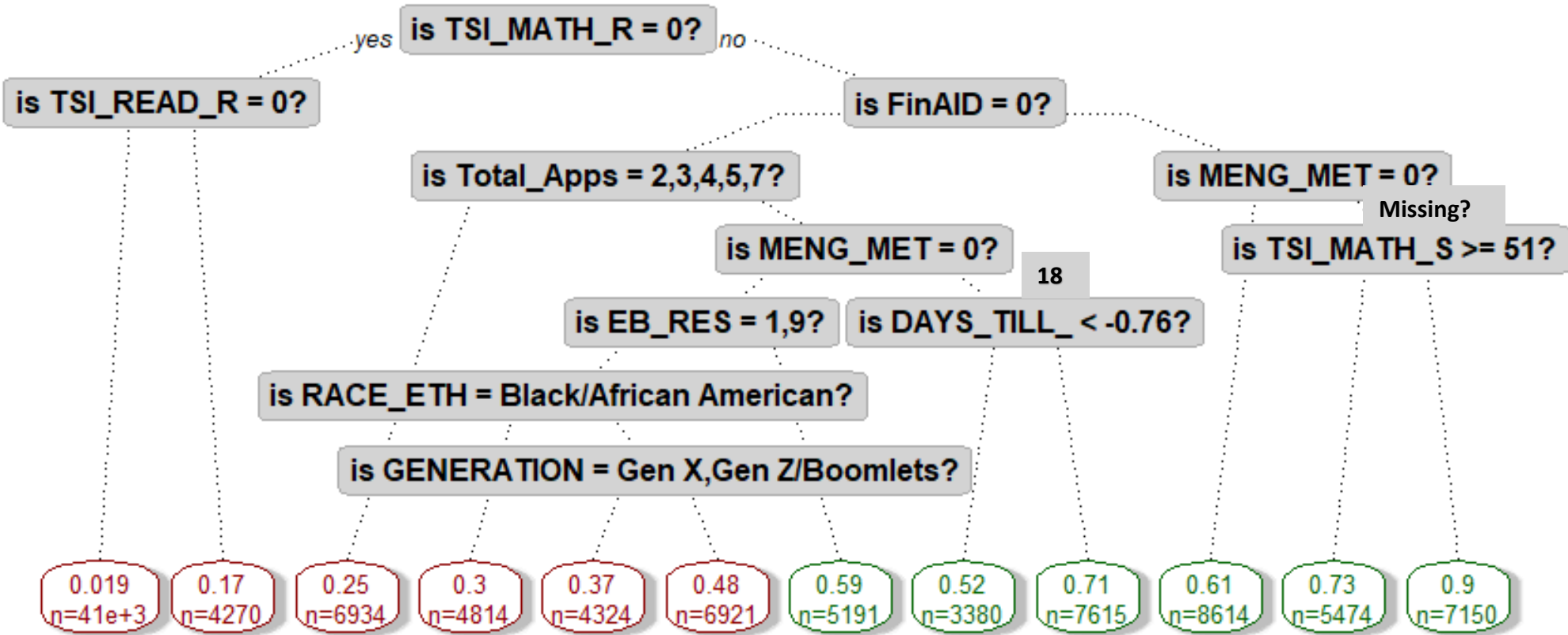
# Model Development Cycle



# Random Forest Approach



Application to Enrollment PROB (minsplit is 10000)



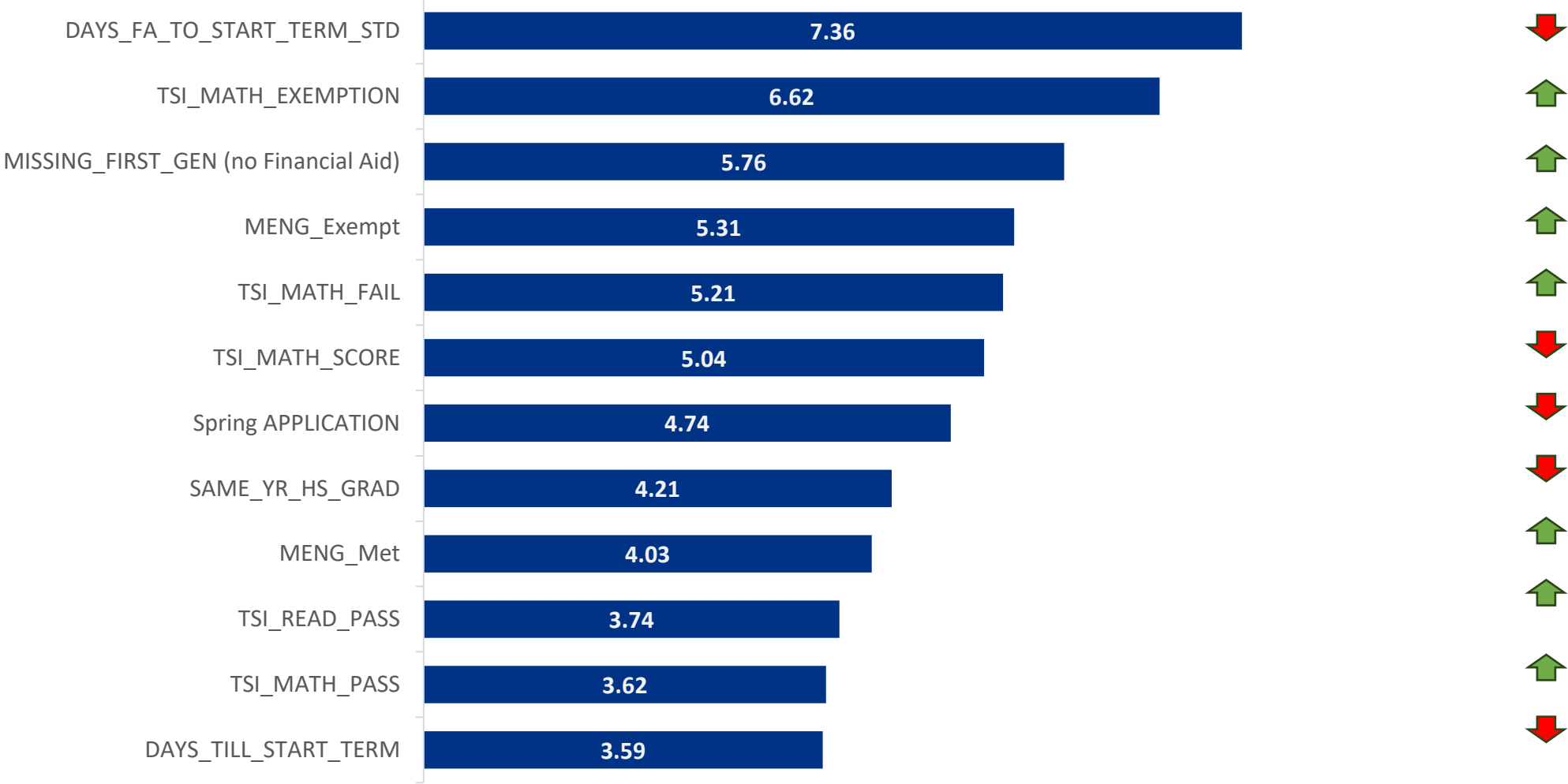
# Logistic Regression Approach



Percentage Model Contribution



*Variable Importance*

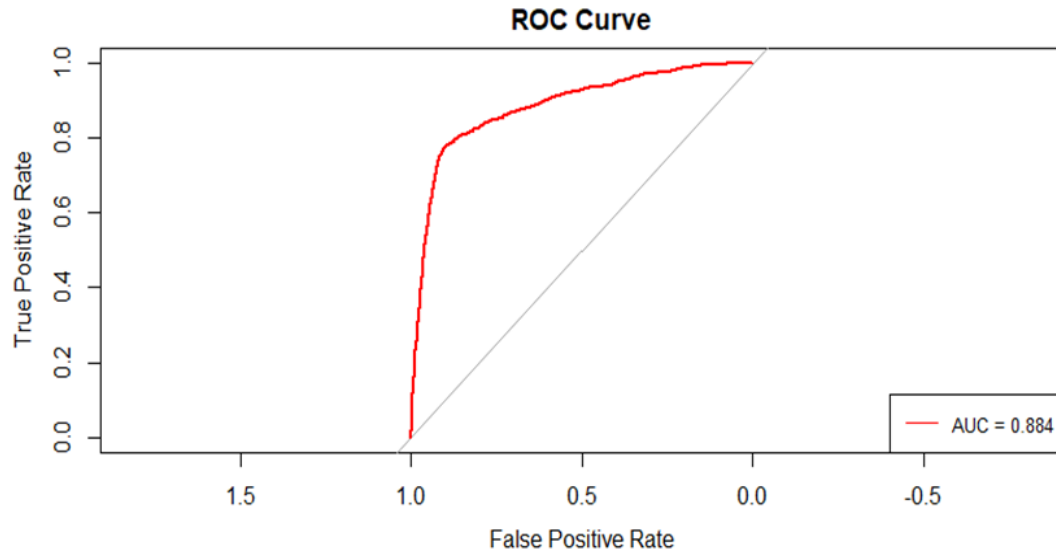




# Pre-Census Full Model Evaluation

- Overall Accuracy : 0.8863
- 95% CI : (0.8786, 0.8937)
- Precision : 0.6635
- Recall : 0.7449
- F1 : 0.7019

- **Precision:** The proportion of correctly predicted positives (enrolled) out of all instances predicted as positive by the model.
- **Recall:** The proportion of correctly identified positive instances (enrolled) out of all actual positive instances in the dataset.



**AUC** : value above 0.5 indicates that the model is better than random guessing, with higher values indicating better discrimination ability.

Model Trained on 10/16/24  
 Prediction made on 1/13/25 test against  
 Actual enrollment on 2/10/25 (Post-Census)

| 2025 SPR     | Fact         |          |
|--------------|--------------|----------|
| Prediction   | Not Enrolled | Enrolled |
| Not Enrolled | 5,157        | 314      |
| Enrolled     | 465          | 917      |



# Our Solution



ellucian

workday

EAB

Microsoft SQL Server

Microsoft SQL Server Manager

EDIFY

construct

python

R

predict

bridge

tableau from Salesforce

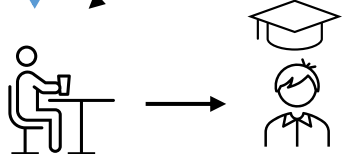
rapid insight

IT

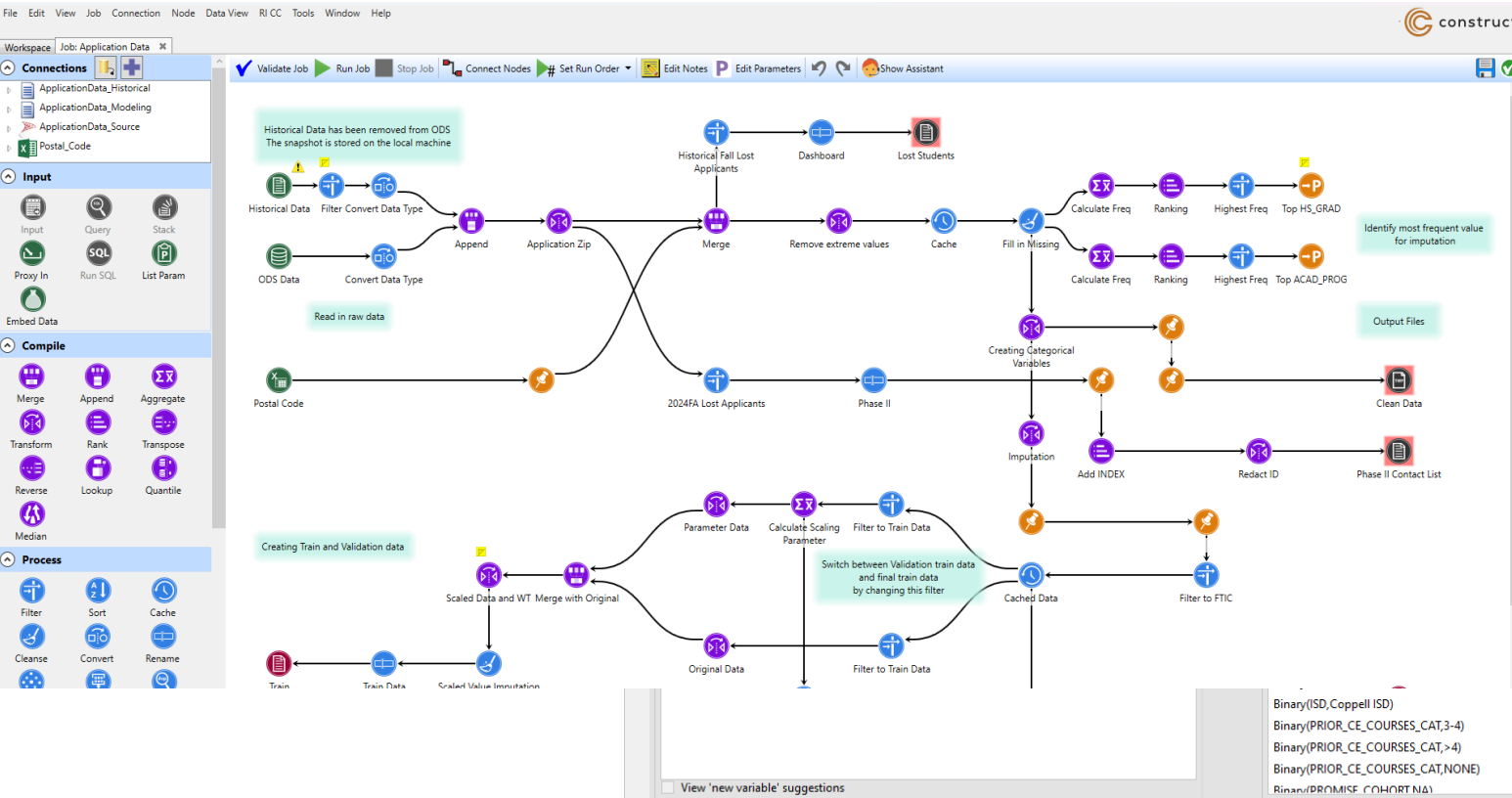
salesforce

Students Application Data

Enrollment Probability Score for Admission Office/Success coaches

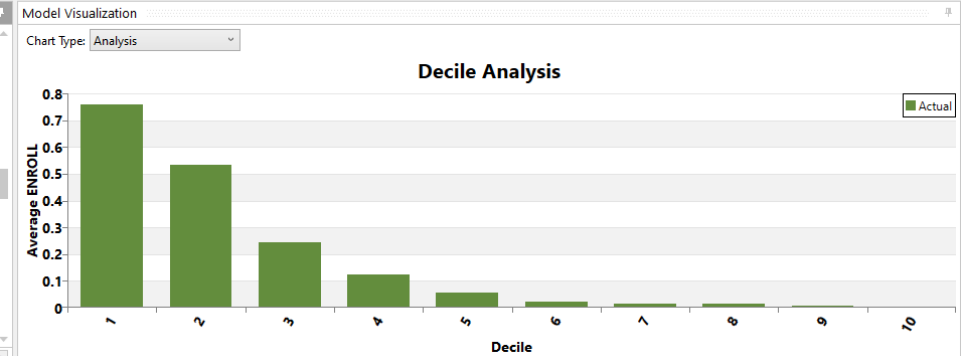


# Operationalizing Model via Construct & Predict



Final Regression Model

|  |        |        |        |
|--|--------|--------|--------|
| Binary(PROMISE_COHORT,NA)                  | 1.753  | 1.572  | 1.955  |
| Binary(YRS_TILL_APP_HS_GRAD_CAT,Immed)     | 1.525  | 1.025  | 2.269  |
| Binary(YRS_TILL_APP_HS_GRAD_CAT,Prior)     | 0.7800 | 0.5119 | 1.189  |
| Binary(YRS_TILL_APP_HS_GRAD_CAT,Recent)    | 1.248  | 0.8426 | 1.850  |
| Binary(YRS_TILL_APP_HS_GRAD_CAT,Returning) | 0.8972 | 0.6093 | 1.321  |
| DAYS_FA_TO_START_TERM_STD                  | 0.9825 | 0.9811 | 0.9838 |
| DAYS_MV_TO_START_TERM_STD                  | 0.9982 | 0.9975 | 0.9990 |
| DAYS_TILL_PROCESS_STD                      | 0.9887 | 0.9837 | 0.9936 |
| DAYS_TILL_START_TERM_STD                   | 0.7085 | 0.6529 | 0.7689 |
| FinAID_PRIOR                               | 0.7280 | 0.6374 | 0.8314 |
| FIRST_GEN                                  | 1.140  | 1.029  | 1.263  |
| FIRST_GEN_MISS                             | 3.110  | 2.827  | 3.421  |
| GRAD_CURR_YEAR                             | 0.2845 | 0.2399 | 0.3375 |
| ISD_MISS                                   | 0.9259 | 0.8137 | 1.054  |
| MENG_E                                     | 2.778  | 2.399  | 3.217  |
| MENG_E_AGE                                 | 1.473  | 1.285  | 1.688  |
| MENG_M                                     | 2.636  | 2.360  | 2.944  |
| PRIOR_DUAL_CRED                            | 0.7309 | 0.4672 | 1.144  |
| PRIOR_CU                                   | 1.050  | 0.605  | 1.700  |





# **Key Takeaways/Discussion**







# Mitigating Student Loss

- **Collecting student voices** to inform strategies
  - Continue exploring barriers/systematize data collection
- **Quantitative modeling/SIS data analysis** to identify registration requirements students do not meet and likelihood of enrollment
- **Implementing continuous feedback from students** to improve programs and services
  - Incorporating “lost” student feedback to improve New Student Orientation and First-Year Experience (QEP)





# "Smart Start" first-year experience QEP slated to improve engagement, academic success, and career/academic planning of FTICs

Redesign New Student Orientation

Create First Year course

Early intervention in English & Math through embedded tutoring

Informed career exploration through milestones

Quality connections to increase sense of belonging





# Thank you!

**David Mahan**

*Executive Director, Research Institute*

[DMahan@dallascollege.edu](mailto:DMahan@dallascollege.edu)

**Dillon Lu**

*Data Science Analyst*

[DLu@dallascollege.edu](mailto:DLu@dallascollege.edu)

**Sayeeda Jamilah**

*Survey Research Analyst*

[S.Jamilah@dallascollege.edu](mailto:S.Jamilah@dallascollege.edu)

[DallasCollege.edu/ResearchInstitute](http://DallasCollege.edu/ResearchInstitute)



**Q&A**



Scan the QR code to  
complete the  
session survey.



Texas Association for Institutional Research

Annual Conference: February 25-28, 2025  
Omni Hotel in Corpus Christi, TX





# Mitigating Early Student Loss Through Internal and External Collaborations

David Mahan, Dillon Lu, Sayeeda Jamilah

TAIR 2025 Conference

February 26, 2025

